

May 9, 2012

**ITEM NO. C3**

**RECOMMENDATION TO ACCEPT AN AWARD AND AMEND THE GRANT  
AGREEMENT WITH THE URBAN INSTITUTE, AND AMEND SUB-GRANT  
AGREEMENTS WITH UHLICH CHILDREN'S ADVANTAGE NETWORK AND PROJECT  
MATCH**

To the Honorable Board of Commissioners:

**RECOMMENDATION**

It is recommended that the Board of Commissioners ("Board") authorize the Chief Executive Officer or his designee to accept a \$287,000 grant award from The Urban Institute, which received a grant award from the Kresge Foundation to extend the Housing Opportunities and Services Together ("HOST") demonstration program, and amend Grant Agreement No. 08609-000-05-CHA-01 with The Urban Institute. Further, utilizing this grant award, it is recommended that the Board authorize the Chief Executive Officer, or his designee, to amend the sub-grant agreement, Contract No. 11054, with Uhlich Children's Advantage Network ("UCAN") to increase the sub-grant's budget by \$95,324 for a new amount not-to-exceed \$564,700, and amend the sub-grant agreement, Contract No. 11055, with Project Match to increase the budget by \$191,674, for a new amount not-to-exceed \$462,300, and extend the term of both sub-grant agreements through September 30, 2013 to continue the HOST demonstration program.

**FUNDING SUMMARY**

**Private Grant Funds**

**Grant Award**

Original Grant Award (Open Society Institute):	\$ 750,000
New Grant Award (Kresge Foundation):	<u>\$ 287,000</u>
Revised Total Grant Award	\$1,037,000

Original Grant Term:	December 1, 2010 through November 30, 2012
Revised Grant Term:	December 1, 2010 through April 1, 2014

**Subgrant Awards**

	<b>Project Match</b>	<b>UCAN</b>	<b>CHA</b>
2011 Subgrant Award:	\$270,626	\$469,376	\$10,000
2012 New Subgrant Award:	<u>\$191,674</u>	<u>\$ 95,324</u>	<u>\$0</u>
Total Revised Subgrant Award:	\$462,300	\$564,700	\$10,000

Original Subgrant term:	September 1, 2011 through November 30, 2012
Revised Subgrant term:	September 1, 2011 through September 30, 2013

## **GENERAL BACKGROUND**

In March 2012, CHA received notice of a new grant award not-to-exceed \$287,000 to extend the HOST demonstration program from The Urban Institute, which received a grant award from the Kresge Foundation to extend the HOST program. The goals of HOST are aligned with CHA's corporate strategy, including creating healthy and strong communities and helping families maximize their potential.

Specifically, CHA's Resident Services Division is seeking to:

- Accept a new grant award in the amount of \$287,000 from Urban Institute, for a new not-to-exceed grant awards total of \$1,037,000;
- Amend Grant Agreement No. 08609-000-05-CHA-01 with The Urban Institute and extend this agreement through April 1, 2014;
- Amend the sub-grant agreement, Contract No. 11054, with UCAN to:
  - Increase the sub-grant agreement amount by \$95,324 for a new not-to-exceed amount of \$564,700; and
  - Extend the sub-grant agreement through September 30, 2013; and
- Amend the sub-grant agreement, Contract No. 11055, with Project Match to:
  - Increase the sub-grant agreement amount by \$191,674, for a new not-to-exceed amount of \$462,300; and
  - Extend the sub-grant agreement through September 30, 2013.

## **Program History**

The impetus for the HOST program was based on lessons learned from the Chicago Family Case Management Demonstration Project, which was a collaborative effort between CHA, Urban Institute and other partners. In the demonstration, improvements were made on nearly every indicator measured by the Urban Institute including, employment, perception of safety, anxiety, depression, and engagement with a case manager. The data however, also suggested that the youth in vulnerable families did not do as well as youth in families who made significant improvements based on the indicators measured by the original demonstration program. This suggests that specific and targeted approaches for youth are needed in addition to, and separate from, family case management. As a result, HOST is testing a two-generational model designed to improve family outcomes for both vulnerable adults and their children. At its core, HOST aims to address key barriers to economic independence and self-sufficiency, poor physical and mental health, addiction, low literacy levels, and a weak connection to the labor force, while simultaneously integrating services for youth that are designed to break the inter-generational cycle of poverty. These services include clinical intervention for youth and targeted services that are designed to improve school attendance, performance and social behavior.

The enhanced services at Altgeld Gardens were initially funded for two (2) years through a \$750,000 grant from The Urban Institute, which was awarded from the Open Society Foundation. In February 2011, the Board of Commissioners authorized CHA to accept the initial grant award and for CHA to partner with its existing case management provider, UCAN, for enhanced case management services, and Project Match to expand the continuum of youth services for the HOST target population. Although services through the program at Altgeld Gardens did not begin until August 2011, CHA has been satisfied with the performance of both UCAN and Project Match under the HOST demonstration program thus far.

### **Program Model & Benefit to Participants**

The target population at Altgeld includes a subset of 230 families whose Head of Household was not working as of August 2011, when the demonstration commenced. The HOST program is designed to increase literacy, education and employment levels in adults within the target population, and increase school performance and attendance and improve social skills within the youth in these households. Providing services tailored to the individual needs of each family member is a key component of the program. The specific metrics that HOST utilizes to achieve these overarching goals includes, but is not limited to, participants obtaining permanent unsubsidized jobs, participants obtaining their GEDs, participating in clinical and mental health services, and engaging youth in age appropriate activities (e.g. Headstart/Pre-K, childcare, college prep activities, summer jobs, etc.). These metrics are being monitored throughout the course of the demonstration by the Urban Institute and will be used to assess the long-term benefits of program.

As part of the HOST program, UCAN has decreased the caseload ratio for the HOST participants and implemented an interdisciplinary team approach focusing on coaching, employment and counseling. Project Match's role is to focus on youth services, including its *Pathways to Rewards* program, wherein incentives are used to increase desired behavior. Access to early childhood development and successful youth engagement in school and employment are critical to the success of the families participating in HOST.

### **Contractor Background**

UCAN has provided case management services for families at Altgeld Gardens since the inception of CHA's FamilyWorks case management program in 2008. FamilyWorks is CHA's comprehensive case management program that utilizes identifiable outcomes with an intensive concentration on lease compliance, employment preparation and employment retention. Through this existing relationship with the families at Altgeld, UCAN has been able to enhance the FamilyWorks services for families on the HOST caseload.

Project Match provides its incentive based program, *Pathways to Rewards*, for youth within the HOST target population. Prior to HOST, in the summer of 2010, Project Match partnered with CHA to provide developmental delay screenings for the 0-3 year old population at Altgeld Gardens and referred this population for treatment if a delay in development was diagnosed.

### **Conclusion**

Based upon the foregoing, it is in the best interest of CHA to authorize the Chief Executive Officer, or his designee, to accept a new grant award and amend Grant Agreement No. 08609-000-05-CHA-01 with The Urban Institute in the amount of \$287,000 and extend the term of the grant agreement through April 1, 2014, and amend the sub-grant agreement, Contract No. 11054, with UCAN to increase the sub-grant's budget by \$95,324 for a new amount not-to-exceed \$564,700, and amend the sub-grant agreement, Contract No. 11055, with Project Match to increase the budget by \$191,674, for a new amount not-to-exceed \$462,300, and extend the term of both sub-grant agreements through September 30, 2013 to continue the HOST demonstration program.

**RESOLUTION NO. 2012-CHA-40**

**WHEREAS,** the Board of Commissioners of the Chicago Housing Authority has reviewed the Board Letter dated May 9, 2012, entitled “RECOMMENDATION TO ACCEPT AN AWARD AND AMEND THE GRANT AGREEMENT WITH THE URBAN INSTITUTE, AMEND SUB-GRANT AGREEMENTS WITH UHLICH CHILDREN’S ADVANTAGE NETWORK AND PROJECT MATCH”;

**THEREFORE, BE IT RESOLVED BY THE CHICAGO HOUSING AUTHORITY**

**THAT,** It is recommended that the Board of Commissioners (“Board”) authorize the Chief Executive Officer or his designee to accept a new grant award and amend Grant Agreement No. 08609-000-05-CHA-01 with The Urban Institute in the amount of \$287,000 and extend the term of the grant agreement through April 1, 2014, and amend the sub-grant agreement, Contract No. 11054, with UCAN to increase the sub-grant’s budget by \$95,324 for a new amount not-to-exceed \$564,700, and amend the sub-grant agreement, Contract No. 11055, with Project Match to increase the budget by \$191,674, for a new amount not-to-exceed \$462,300, and extend the term of both sub-grant agreements through September 30, 2013 to continue the HOST demonstration program.

